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ACTIVITY: Physical Health Services

PROGRAM: Assessment (20H/I/J)
ORGANIZATION: Health Department

**PROGRAM MISSION:** To provide health assessment services to Scott County by: A) Monitoring health status to identify community health problems; B) Diagnosing and investigating health problems and health hazards in the community; C) Evaluating effectiveness/quality personal/population health services.

#### PROGRAM OBJECTIVES:

- 1. Communicable Disease: Initiate 95% of investigations/interventions on reported diseases that required follow-up with IDPH guidelines.
- 2. Water Quality: Bring 85% of substandard water samples into compliance.
- 3. Clinical Services: Provide appropriate clinical services to 90% of all clients presented at Health Department clinic.

PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
DEMAND				
Communicable Disease: # of diseases reported	21,849	17,500	20,000	20,000
2. Water Quality: # of samples required	1,357	1,200	1,300	1,300
Clinical Services: # of patients requesting appointments for service	21,332	20,500	20,000	20,000
WORKLOAD				
1. Communicable Disease: # of diseases requiring invest/intervention	204	160	150	150
2. Water Quality: # of water samples collected	1,357	960	1,300	1,300
3. Clinical Services: # of patient contacts presented in clinics	20,953	18,450	18,000	18,000
PRODUCTIVITY				
Communicable Disease: \$ cost/disease reported	\$4.72	\$6.19	\$5.95	\$5.95
Water Quality: \$ cost/sample collected	\$19.37	\$28.79	\$23.32	\$23.32
Clinical Services: \$ cost/patient contact	\$19.21	\$20.19	\$26.59	\$26.59
EFFECTIVENESS			<b></b>	050/
Communicable Disease: % of interv on diseases requiring interv	100%	95%	95%	95%
2. Water Quality: % of substandard samples brought into compliance	95%	80%	85%	85%
3. Clinical Services: % of patient requests provided by clinical services	98%	90%	90%	90%

#### ANALYSIS:

The FY02 PPB indicators for this that the number of program show Communicable Diseases reported (D.1.) are projected to be less than FY'00 actual in FY'00, the Department (because experienced several major outbreaks of diseases), but more than FY'01 projections, based on current levels. The number of Communicable Diseases reauirina investigation/intervention (W.1.) subsequently were also higher in FY'00, but FY'02 projections are in line with FY'01 projections and current levels. It is projected that the number of water samples required (D.2.), collected (w.2), and brought into compliance (E.2.), will remain consistent with FY'01 projections. The Department continues to see a decrease in the number of patients seen in their clinics (W.3.), and project this trend to continue as more immunization clinic patients receive services from their primary physician.

Projected revenues have been adjusted on the FY'01 Department Estimate, which reflects an actual projected .4% increase in revenue from FY'01 to FY'02. However, revenues are expected to decrease 7.5% from

FY'00 actual, primarily due to a projected reduction in the HIV Testing & Counseling Grant, and a decrease in the Well Testing/Closure/Sealant Grant, but partially offset by an increase in the Homemaker/Home Health Aide Grant (for Board of Health Infrastructure funding).

Non-salary costs are recommended to increase 16.8% or approximately \$19,000 due primarily to an increase in lab fees for the Childhood Lead Poisoning Prevention Program (\$6,000) an increase in cost of medical supplies (\$2,195), and an increase in the amount of Board of Health Infrastructure expenses (\$10,435), which is offset by grant revenue.

The department has requested to replace a Class V vehicle which is being reviewed by the Vehicle Advisory Committee.

The department projects \$984 in overtime costs based on past history.

Human Resources is reviewing a request to increase a Public Health Nurse position from .75 FTE to 1.0 FTE.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00	2000-01	2000-01	2001-02	2001-02
PROGRAM: Health Assessment (20H/I/J)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
571-A Deputy Director	0.40	0.40	0.40	0.40	0.40
430-A Program Development Coordinator	0.70	0.70	0.70	0.70	0.70
417-A Clinical Services Coordinator	0.90	0.90	0.90	0.90	0.90
417-A Community Health Coordinator	0.20	0.20	0.20	0.20	0.20
417-A Environmental Health Coordinator	0.90	0.90	0.90	0.90	0.90
366-A Public Health Nurse	3.15	3.15	3.15	3.30	3.30
355-A Disease Prevention Specialist	1.20	1.20	1.20	1.20	1.20
355-A Environmental Health Specialist	2.00	2.00	2.00	2.00	2.00
298-A Administrative Office Manager	0.40	0.40	0.40	0.40	0.40
209-A Medical Assistant	1.00	1.00	1.00	1.00	1.00
177-A Lab Technician	0.75	0.75	0.75	0.75	0.75
162-A Resource Specialist	0.20	0.20	0.20	0.20	0.20
141-A Resource Assistant	1.04	1.04	1.04	1.04	1.04
Z Health Services Professional	0.90	0.90	0.90	0.90	0.90
TOTAL POSITIONS	13.74	13.74	13.74	13.89	13.89
REVENUE SUMMARY:					
Intergovernmental	\$156,906	\$116,565	\$156,181	\$156,531	\$156,531
Licenses and Permits	77,945	74,000	74,000	75,500	75,500
Fees and Charges	25,853	32,000	26,000	25,000	25,000
Miscellaneous	834	0	0	0	0
TOTAL REVENUES	\$261,538	\$222,565	\$256,181	\$257,031	\$257,031
APPROPRIATION SUMMARY:					
Personal Services	\$630,666	\$678,265	\$676,506	\$747,347	\$743,584
Equipment	2,348	2,150	2,150	0	0
Expenses	97,410	88,601	98,858	107,120	107,120
Supplies	18,775	22,581	22,581	25,222	25,222
TOTAL APPROPRIATIONS	\$749,199	\$791,597	\$800,095	\$879,689	\$875,926

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ACTIVITY: Physical Health Services

PROGRAM: Policy Development (20K/L/M)

ORGANIZATION: Health Department

**PROGRAM MISSION:** To provide health policy development services to Scott County by: A) developing policies and plans that support individual and community health efforts; B) Enforcing laws/regulations that protect health and ensure safety; C) Researching new insight/innovative solutions to health problems.

#### PROGRAM OBJECTIVES:

- 1. Consumer Protection & Environment: Bring 85% of re-inspections into compliance.
- 2. Customer Service Evaluation: Through a customer service evaluation, evaluate and/or modify one Health Department area/program.

PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
DEMAND				
Consumer Prot/Environ:# of inspections required or requested	4,444	4,620	4,620	4,620
Customer Serv Eval:# of areas/prog to be surveyed/eval.for the yr.	3	3	3	3
WORKLOAD				
Consumer Prot/Environ:# of inspections conducted	4,443	4,200	4,620	4,620
Customer Serv Eval: # of areas/prog surveyed/evaluated	3	3	3	3
PRODUCTIVITY				
Consumer Prot/Environ: \$ cost/inspection	\$62.08	\$70.46	\$69.79	\$69.79
Customer Serv Eval: \$ cost/survey and evaluation	\$577.00	\$588.00	\$674.77	\$674.77
EFFECTIVENESS				
Consumer Prot/Environ: % of re-inspections that reach compliance	96%	85%	85%	85%
Customer Serv Eval: % of areas/prog evaluated and/or modified	100%	100%	100%	100%

# ANALYSIS:

The FY02 PPB indicators for this program show that the number of environmental inspections required (D.1.) and conducted (W.1.) are projected to increase based on demand for services, as well as the Department's goal to conduct all inspections requested W.1.). It is the Department's plan to conduct evaluations on three of the Department's programs in FY'02 (D.2., W.2., P.2., E.2.).

Revenues for this program are projected to increase 14.4%, or approximately \$20,000 in the area of license fees and food service training fees.

Non-salary costs for this program are recommended to increase 8% or approximately \$8,300. This increase is primarily due to an increase in Recycling expenses (\$7,500). Dumping and MRF costs have increased because recycling sites are being used more by the public. A 30% or \$634 increase in fuels and lubricants is recommended due to rising gasoline prices.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY PROGRAM: Policy Development (20K/L/M)	1999-00 ACTUAL	2000-01 BUDGET	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
AUTHORIZED POSITIONS:					
805-A Health Director	0.10	0.10	0.10	0.10	0.10
571-A Deputy Director	0.40	0.40	0.40	0.40	0.40
430-A Program Development Coordinator	0.10	0.10	0.10	0.10	0.10
417-A Environmental Health Coordinator	0.90	0.90	0.90	0.90	0.90
366-A Public Health Nurse	0.20	0.20	0.20	0.20	0.20
355-A Environmental Health Specialist	4.10	4.10	4.10	4.10	4.10
298-A Administrative Office Manager	0.20	0.20	0.20	0.20	0.20
141-A Resource Assistant	0.30	0.30	0.30	0.30	0.30
Z Environmental Health Intern	0.25	0.25	0.25	0.25	0.25
TOTAL POSITIONS	6.55	6.55	6.55	6.55	6.55
REVENUE SUMMARY:					_
Licenses and Permits	\$149,657	\$127,880	\$146,830	\$146,830	\$146,830
Fees and Charges	4,775	7,200	6,600	7,800	7,800
Miscellaneous	3,741	640	640	640	640
TOTAL REVENUES	\$158,173	\$135,720	\$154,070	\$155,270	\$155,270
APPROPRIATION SUMMARY:					
Personal Services	\$332,968	\$354,258	\$353,656	\$375,915	\$374,424
Equipment	0	1,000	1,000	0	0
Expenses	87,726	88,022	88,022	96,116	96,116
Supplies	13,725	13,843	13,843	15,022	15,022
TOTAL APPROPRIATIONS	\$434,419	\$457,123	\$456,521	\$487,053	\$485,562

AREA: Physical Health & Educal	

ACTIVITY: Physical Health Services

PROGRAM: Assurance (20N/O/P/Q)
ORGANIZATION: Health Department

PROGRAM MISSION: To provide health assurance services to Scott County by: A) Linking people to health services and assuring provision of health care when otherwise unavailable; B) Assuring a competent public health and personal health care workforce; C) Informing, educating, and empowering people about health issues; D) Mobilizing community partnerships to identify and solve health problems.

# **PROGRAM OBJECTIVES:**

- 1. Education to Service Providers: Complete 90% of all educational requests from Service Providers.
- 2. Education to Community: Complete 85% of all educational requests from the community.

PERFORMANCE INDICATORS	1999-00	2000-01	2001-02	2001-02
	ACTUAL	PROJECTED	REQUESTED	ADOPTED
DEMAND  1. Education to Service Providers: # of educational requests  2. Education to Community: # of educational requests	121	80	90	90
	277	240	240	240
WORKLOAD  1. Education to Service Providers: # of educational requests completed  2. Education to Community: # of educational requests completed	118	72	81	81
	277	204	204	204
PRODUCTIVITY  1. Education to Service Providers: \$ cost/educational request provided  2. Education to Community: \$ cost/educational request provided	\$199.00	\$337.00	\$412.00	\$412.00
	\$60.00	\$93.00	\$113.00	\$113.00
EFFECTIVENESS  1. Education to Service Providers: % of educational requests provided  2. Education to Community: % of educational requests provided	98%	90%	90%	90%
	100%	85%	85%	85%

# ANALYSIS:

The FY02 PPB indicators for this program show that the Department expects to only be able to provide 90% of the requests for Education to Service Providers (D.1., W.1., E.1.). The Department expects to only be able to provide 85% of the requests for Education to the Community (D.2., W.2., E.2.). The Department is in the process of looking at developing indicators for the Maternal & Child Health & WIC Grant.

Revenues are projected to increase due to new grants coming into the Department: \$125,179 for Child Health; \$19,208 for Dental Health; \$93,110 for Maternal Health; \$442,544 for WIC; \$28,000 for Health Department grant supported salaries for Maternal & Child Health; \$8,934 for Abstinence Only Education; and \$102,500 for Tobacco Use Prevention; for a total revenue increase of \$819,475.00.

With the increased Revenue from both the Maternal and Child Health and Tobacco Grants the Department will add two FTE's so as to support those programs. As with other grant supported programs the positions are tied to the continued receipt of those grant dollars.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00	2000-01	2000-01	2001-02	2001-02
PROGRAM: Assurance (20N/O/P/Q)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
805-A Health Director	0.90	0.90	0.90	0.90	0.90
571-A Deputy Director	0.20	0.20	0.20	0.20	0.20
430-A Program Development Coordinator	0.20	0.20	0.20	0.20	0.20
417-A Clinical Services Coordinator	0.10	0.10	0.10	0.10	0.10
417-A Community Health Coordinator	0.80	0.80	0.80	0.80	0.80
417-A Environmental Health Coordinator	0.20	0.20	0.20	0.20	0.20
366-A Public Health Nurse	1.40	1.40	1.40	1.50	1.50
355-A Disease Prevention Specialist	0.80	1.80	2.80	2.80	2.80
355-A Environmental Health Specialist	0.90	0.90	0.90	0.90	0.90
298-A Administrative Office Manager	0.40	0.40	0.40	0.40	0.40
162-A Resource Specialist	1.20	1.20	1.20	1.20	1.20
141-A Resource Assistant	1.26	1.26	1.26	1.26	1.26
Z Interpreters	0.35	0.35	0.35	0.35	0.35
TOTAL POSITIONS	8.71	9.71	10.71	10.81	10.81
REVENUE SUMMARY:					
Intergovernmental	\$84,085	\$50,000	\$857,769	\$873,346	\$873,346
Miscellaneous	12,133	10,000	28,034	28,034	28,034
TOTAL REVENUES	\$96,218	\$60,000	\$885,803	\$901,380	\$901,380
APPROPRIATION SUMMARY:					
Personal Services	\$441,165	\$473,616	\$510,894	\$600,124	\$597,313
Equipment	0	5,800	7,800	5,999	5,999
Expenses	103,501	100,525	866,809	842,616	842,616
Supplies	8,886	3,962	3,962	4,340	4,340
TOTAL APPROPRIATIONS	\$553,552	\$583,903	\$1,389,465	\$1,453,079	\$1,450,268

ACTIVITY: Physical Health Services

PROGRAM: Health Services - Other (40C)
ORGANIZATION: Community Health Care, Inc.

**PROGRAM MISSION:** To provide comprehensive primary health care services for the Quad City population in need by offering medical, laboratory, x-ray, pharmacy, dental, mental health, health education, nutrition counseling, HIV testing and counseling, as well as homeless health care on a sliding fee scale basis.

#### PROGRAM OBJECTIVES:

- 1. To see at least 9,000 new patients.
- 2. To continue increasing provider productivity by better utilizing the team concept to create better patient flow.
- 3. To maintain the cost per encounter at \$100 or less.

PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
DEMAND				
Number of patients under 200% of poverty.	20,709	20,709	20,709	20,709
2. Quad City population	383,958	383,958	383,958	383,958
3. Total number of users at clinic this program	24,951	25,700	26,471	26,471
WORKLOAD				
Number of encounters for clinic this program	86,081	89,209	93,669	93,669
Number of encounters for people under 200% of poverty	71,447	74,043	77,770	77,770
Total dental encounters	9,357	10,073	12,577	12,577
Total medical encounters	73,314	75,751	77,024	77,024
PRODUCTIVITY		\$00.04	<b>\$02.04</b>	£02.04
Cost per encounter in clinic	\$93.31	\$93.91	\$93.91	\$93.91
EFFECTIVENESS	112%	105%	100%	100%
1. Gross charges/total costs	\$98.65	\$97.00	\$97.00	\$97.00
2. FQHC Approved Iowa Medicaid Encounter Rate	116%	110%	105%	105%
Sliding fee discounts/federal grant	11076	. 1070		

#### ANALYSIS:

This program continues to represent Scott County's participation in the general medical programs provided by Community Health Care. The program provides assistance with deficits incurred for sliding fee scale patients. The total number of users of the clinic (D.3) and the number of encounters (W.3) continue to increase over FY'00 actual and FY'01 projections. This projected increase is reflected in the increase in total dental encounters (W.4). CHC is the recipient of a \$750,000 Federal Grant that will help to offset costs for a newly remodeled and expanded Dental Facility located at the old Per Mar building in downtown Davenport. That expansion will allow CHC to recruit new Dentists so as to provide additional services. Cost per encounter in clinic (P.1) is expected to remain stable. Revenues are expected to increase 1.9% primarily in the area of increased third party expected reimbursements. Total salaries and expenses are expected to increase 2.2%.

Because of the continued importance of County funding to support the sliding fee scale it is recommended that this program remain funded at its current level of \$52,956.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00	2000-01	2000-01	2001-02	2001-02
PROGRAM: Health Serv-Other (40C)	ACTUAL	BUDGET	PROJECTED I	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
Physician	11.63	11.63	11.63	11.63	
Physician Assistant	1.89	1.89	1.89	1.89	
Nurse Practioner	4.71	4.71	4.71	4.71	
Nutrionist	0.96	0.96	0.96	0.96	
Health Educator	0.97	0.97	0.97	0.97	
Social Worker	1.94	1.94	1.94	1.94	
X-Ray Technician	2.06	2.06	2.06	2.06	
Lab Technician	5.87	5.87	5.87	5.87	
Nursing Coordinator	1.97	1.97	1.97	1.97	
LPN/Medical Assistant	23.12	23.12	23.12	23.12	
Dentist	2.89	2.89	2.89	2.89 2.00	
Dental Hygienist	2.00	2.00	2.00	6.20	
Dental Assistants	6.20	6.20	6.20 0.97	0.97	
Dental Receptionist	0.97	0.97		0.97 2.94	
Pharmacist	2.94	2.94	2.94	2.94 3.44	
Pharmacy Technician	3.44	3.44	3.44	0.97	
Information Services Coordinator	0.97	0.97	0.97 2.83	2.83	
Medical Records Clerk	2.83	2.83	2.89	2.89	
Transcriptionist	2.89	2.89	2.89 0.97	2.89 0.97	
Business Office Coordinator	0.97	0.97 1.00	1.00	1.00	
Revenue Specialist	1.00 0.97	0.97	0.97	0.97	
Lead Insurance Clerk	0.97 4.33	4.33	4.33	4.33	
Insurance Clerk	4.33 8.82	8.82	8.82	8.82	
Receptionist			0.97	0.97	
Executive Director	0.97	0.97		1.97	
Director Operations/Finance	1.97	1.97	1.97	0.97	
Administrative Assistant	0.97	0.97	0.97 2.94	2.94	
Administrative Secretary	2.94	2.94 1.00	1.00	1.00	
Outreach Worker (Homeless)	1.00			1.97	
Telephone Operator	1.97	1.97 3.40	1.97 3.40	3.40	
Data Entry Operator	3.40	0.97	0.97	0.97	
Medical Unit Clerk	0.97		1.00	1.00	
RN (Homeless)	1.00	1.00 1.00	1.00	1.00	
Human Resources Specialist	1.00 0.97	0.97	0.97	0.97	
Accounting Specialist	0.95	0.97	0.95	0.95	
Medical Clinic Manager	0.95	0.93	0.97	0.97	
Health Specialist	1.00	1.00	1.00	1.00	
Homeless Program Clerk	0.97	0.97	0.97	0.97	
Development Specialist	0.97	0.97	0.97	0.97	
Accountant	1.00	1.00	1.00	1.00	
Development Assistant	1.00	1.00	1.00	1.00	
TOTAL POSITIONS	119.36	119.36	119.36	119.36	
REVENUE SUMMARY:			<b>.</b>	****	
lowa State Dept Health/Child Health	\$129,778	\$150,000		\$151,000	
HHS-UHI	1,826,463	1,564,105	1,564,105	1,568,000	
Patient Fees	6,084,544	5,350,000	5,350,000	5,500,000	
Other	814,376	792,679		799,960	
SUB-TOTAL REVENUES	\$8,855,161	\$7,856,784	\$7,856,784	\$8,018,960	
O. H. Ossanka Conditional	52,946	52,946	52,946	52,946	52,946
Scott County Contribution	· · · · · · · · · · · · · · · · · · ·			J2,940 0	02,340
Senior Health Care	13,243	11,000	0	U	,
TOTAL COUNTY CONTRIBUTION	\$66,189	\$63,946	\$52,946	\$52,946	\$52,946
TOTAL REVENUE	\$8,921,350	\$7,920,730	\$7,909,730	\$8,071,906	\$52,946
APPROPRIATION SUMMARY:					
Personal Services	\$5,520,716	\$5,040,939	\$5,040,939	\$5,187,081	
	2,165,665	1,455,000		1,472,950	
Expenses	989,047	994,852		1,002,200	
Supplies					
Occupancy	312,735	369,050	369,050	370,500	
TOTAL APPROPRIATIONS	\$8,988,163	\$7,859,841	\$7,859,841	\$8,032,731	

**ACTIVITY: Physical Health Services** 

ORGANIZATION: Genesis Visiting Nurse Association

**PROGRAM MISSION:** To improve the health status of the community through: A) prevention of disease through early detection, education and intervention; and B) reduction of the effects of disease through assessment, intervention and evaluation.

#### PROGRAM OBJECTIVES:

- 1. To maintain or decrease the frequency in which pain interferes with activities or movements for 80% of discharged D & D patients.
- 2. To meet 95% of the established outcomes for health promotion patients.
- 3. To maintain cost/visit for health promotion at \$62.65 or less.
- To maintain cost/visit for disease and disability at \$92.08 or less.

## WORKLOAD  1. Patients served health promotion 2. Patients served disease and disability 3.070 3.300 4.800 4.9200 49,	PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
WORKLOAD  1. Patients served health promotion 2. Patients served disease and disability 3.070 3.300 4. Visits/disease and disability 52.107 49.200 49.200 49.200 49.200 5. Total number of pain assessments on discharged D & D patients 5.072 1.620 1.500 6. Total number of health promotion patient outcomes established 6.089 4.600 4.600 4.600 4.600 4.600 4.600 4.600 4.600 4.600 5. Total number of health promotion 860.10 \$59.34 \$62.65 \$62.65 \$2.65 2. Cost/visit disease and disability \$80.24 \$87.39 \$92.08  EFFECTIVENESS 1. Time/visit in minutes health promotion 2. Time/non-visit in minutes disease and disability 42 40 40 40 40 2. Time/non-visit in minutes disease and disability 48 45 45 45 45 45 45 46 5. Percent of patients w/pain improved or maintained at tolerance level 82% 80% 80% 80% 809 6. Percent of total health promotion patient outcomes met	DEMAND				5.040
1. Patients served health promotion 2. Patients served disease and disability 3. 070 3. 300 4. Visits/field promotion 5.2,107 4. 49.200 4.6	1. Referrals	5,810	5,810	5,810	5,810
1. Patients served fisain promotion 2. Patients served disease and disability 3.070 3.300		4.005	4.000	4 600	1 600
2. Patients served disease and disability 3. Visits/health promotion 4. Visits/disease and disability 5. Total number of pain assessments on discharged D & D patients 5. Total number of pain assessments on discharged D & D patients 6. Total number of health promotion patient outcomes established 6. Rose 4.600  PRODUCTIVITY 1. Cost/visit health promotion 860.10 \$50.10 \$59.34 \$62.65 \$62.65 \$62.65 2. Cost/visit disease and disability \$80.24 \$87.39 \$92.08  EFFECTIVENESS 1. Time/visit in minutes health promotion 2. Time/visit in minutes health promotion 2. Time/visit in minutes disease and disability 48 45 45 45 45 45 45 45 45 46 60 Percent of patients w/pain improved or maintained at tolerance level 82% 80% 80% 80% 80% 80% 80% 80% 80% 80% 80		• •	•	•	•
3. Visits/relatin prointion   49,200   49,200   49,200   49,200   49,200   49,200   49,200   49,200   49,200   49,200   1,500   1,500   1,500   6. Total number of pain assessments on discharged D & D patients   5,072   1,620   1,500   1,500   6. Total number of health promotion patient outcomes established   6,089   4,600   4,600   4,600   4,600			-,	•	•
4. Visits/disease and disability 5. Total number of pain assessments on discharged D & D patients 6. Total number of health promotion patient outcomes established 6. Total number of health promotion patient outcomes established 6. Reproductivity 1. Cost/visit health promotion 860.10 859.34 862.65 \$62.65 862.65 2. Cost/visit disease and disability 880.24 887.39 \$92.08  EFFECTIVENESS 1. Time/visit in minutes health promotion 26 27 28 29 39 30 30 30 30 30 30 40 40 40 40 40 40 40 40 40 40 40 40 40	•	•	•	•	
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4. Time/non-visit in minutes disease and disability 5. Percent of patients w/pain improved or maintained at tolerance level 82% 80% 80% 80% 6. Percent of total health promotion patient outcomes met 97% 95% 95% 95%					
5. Percent of patients w/pain improved or maintained at tolerance rever 52.7 55.  6. Percent of total health promotion patient outcomes met 97% 95% 95% 95%					
6. Percent of total health promotion patient outcomes met			·		
	Percent of total health promotion patient outcomes met  ANALYSIS:	¥170	30 /u	3370	JU ,.

The FY02 PPB indicators for this program show that the demand indicator (D.1 referrals) and most of the workload indicators (W.1 - W.4 and W.6) will remain stable from FY01 to FY02. However, workload indicator W.5 (total number of pain assessments on discharged disease and disability patients) will decrease 7% in FY02 compared to FY01 and 70% compared to FY99 actuals. significant decline compared to FY99 actuals reflects a change in the frequency of reporting the data. In FY99, besides the initial pain assessment completed at the time of admission, subsequent pain assessments were completed and reported on every 60 days during the patient's length of stay and at time of discharge. With VNA's new computer system, the subsequent pain assessment information is now only accessible for reporting at time of discharge, even though it continues to be completed every 60 days during the patient's length of stay.

Both productivity indicators (P.1 and P.2) are budgeted to increase an average of 5% compared to FY01 projections.

All effectiveness indicators (E.1 -

E.6) are budgeted to remain constant compared to FY01 projections. Primary sources of reimbursement continue to be from private third party reimbursements and from Medicare and Medicaid. New HCFA guidelines have created concern about potential decreases in payment from Medicare. Iowa Department of Public Health dollars are to be utilized as last dollars in and are expected to remain the same as FY'01 original budget although a 14% increase was provided in FY'01 with Tobacco Settlement and one time only Gambling Treatment dollars. At this time those Tobacco dollars are not guaranteed for FY'02. It is recommended that County funding remain stable at \$102,500 for FY'02.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00	2000-01	2000-01	2001-02	2001-02
PROGRAM: Public Health Nursing (52A)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
Director Nursing/Patient Services	0.47	0.52	0.47	0.47	
Nursing Coordinator	3.63	5.40	4.99	4.99	
Nursing Supervisor	2.09	2.24	2.50	2.50	
Staff Nurse (RN)	44.74	47.93	41.19	41.19	
Homemakers	•	-	0.03	0.03	
Executive Director	0.47	0.52	0.47	0.47	
Controller	0.47	0.52	0.47	0.47	
Switchboard Operator	0.94	1.05	0.95	0.95	
Secretarial	1.97	3.16	2.40	2.40	
Clerical	9.12	9.56	9.99	9.99	
TOTAL POSITIONS	63.90	70.90	63.46	63.46	
REVENUE SUMMARY:					
Contributions	\$1,727	\$0	\$0	• -	
Other Government Fees	3,416,825	3,900,597		, ,	
Program Service Fees	453,043	531,706			
United Way	56,770	64,535			
Miscellaneous	71	0	0	0	
SUB-TOTAL REVENUES	\$3,928,436	\$4,496,838	\$4,294,142	\$4,514,803	
Scott County Contribution	105,116	102,500	•	•	102,500
State Health Pass Through Funds	96,470	96,470	109,579	96,470	96,470
TOTAL COUNTY CONTRIBUTION	\$201,586	\$198,970	\$212,079	\$198,970	\$198,970
TOTAL REVENUES	\$4,130,022	\$4,695,808	\$4,506,221	\$4,713,773	
APPROPRIATION SUMMARY:					
Personal Services	\$3,027,397	\$3,421,499			
Equipment	11,201	11,129			
Expenses	1,123,014	1,318,916			
Supplies	48,496	47,788			
Occupancy	138,316	145,920	151,692	152,244	
TOTAL APPROPRIATIONS	\$4,348,424	\$4,945,252	\$4,439,102	\$4,677,119	

**ACTIVITY: Physical Health Services** 

PROGRAM: Home Support Services (52B)

ORGANIZATION: Genesis Visiting Nurse Association

**PROGRAM MISSION:** To improve the health status of the community by preventing, reducing, or delaying institutionalization and foster-home placement through the provision of: A) personal care, B) environmental services; and C) protective services.

# PROGRAM OBJECTIVES:

- 1. To maintain admissions at 80% of referrals.
- 2. To provide service to a minimum of 1,571 cases.
- 3. To prevent nursing home placement of 97% or more of total cases.

4. To maintain or improve ability to bathe for 75% of home health aide patients.

4. To maintain or improve ability to bathe for 75% of nome health aide patients  PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
DEMAND				
1. Requests for service	1,285	1,250	1,214	1,214
WORKLOAD				
1. Total hours	59,541	51,750	51,750	51,750
2. Admissions for year	1,169	1,001	971	971
3. Total number of cases	1,856	1,755	1,571	1,571
4. Total # of assessments of home health aide patients' ability to bathe	1,741	800	1,380	1,380
PRODUCTIVITY				
Cost/hour - home health aide	\$30.22	\$33.21	\$34.91	\$34.91
2. Cost/hour - homemaker	\$25.99	\$28.05	\$29.56	\$29.56
Cost/hour - family life specialist	\$27.93	\$30.70	\$32.38	\$32.38
4. Cost/hour - all types	\$28.68	\$31.02	\$32.65	\$32.65
5. Cost per case	\$919.91	\$914.68	\$1,075.42	\$1,075.42
EFFECTIVENESS				
Percent of admissions to requests for service	91%	80%	80%	80%
Percent of total cases discharged to a nursing home	1%	3%	3%	3%
<ol><li>Percent of patients with bathing ability improved or maintained</li></ol>	69%	75%	75%	75%

# ANALYSIS:

The FY02 PPB indicators for this program show that although requests for (W.1), and service (D.1), total hours admissions for year (W.2) will remain fairly stable compared to FY01 projections, the total number of cases (W.3) will dedine by more than 10%. This reflects an estimate of fewer cases carrying over from FY01 to FY02 due to an increased focus on helping patients to regain independence in a shorter time period. This is also reflected in the higher cost per case (P.5), which is budgeted to increase almost 18% in FY02 compared to FY01, even though all of the other productivity indicators (P.1 - P.4) are only increasing 5%.

VNA is expecting all effectiveness indicators (E.1 – E.3) to remain constant from FY01 to FY02. However, please note that FY01 data will be collected on W.4 (total number of assessments of home health aide patients' ability to bathe) for only the second half of the fiscal year due to limitations of VNA's new computer system. Primary sources of reimbursement continue to be from private third party reimbursements and from Medicare and Medicaid. As with the Public Health

Nursing program new HCFA guidelines have created concern about reimbursement. Iowa Department of Public Health dollars are expected to remain the same as FY'01 original budget although a 3% increase was provided in FY'01 with Tobacco Settlement and Gambling Treatment dollars. Scott County contribution for Home Support Services has been capped for many years at \$22,500.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00	2000-01	2000-01	2001-02	2001-02
PROGRAM: Home Support Services (52B)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTED
AUTHORIZED POSITIONS:					
Director Nursing/Patient Services	0.18	0.20	0.18	0.18	
Nursing Coordinator	1.21	1.76	1.96	1.96	
Nursing Supervisor	0.18	0.19	0.18	0.18	
Staff Nurse RN	-	-	0.19	0.19	
Support Services Coordinator	0.99	1.00	1.00	1.00	
Homemaker Supervisors	1.64	1.64	1.63	1.63	
Home Health Aides	23.69	26.33	18.01	18.01	
Family Life Specialist	1.84	1.98	1.86	1.86	
Homemakers	12.30	13.48	, 12.58	12.58	
Executive Director	0.18	0.20	0.18	0.18	
Controller	0.18	0.20	0.18	0.18	
Switchboard Operator	0.37	0.39	0.37	0.37	
Secretarial	0.77	1.18	0.94	0.94	
Clerical	5.58	5.58	3.92	3.92	
TOTAL POSITIONS	49.11	54.13	43.18	43.18	
Other Government Fees Program Service Fees United Way	998,798 132,230 58,280	1,230,609 118,297 64,853	911,547 135,944 64,853		
	58,280 <b>\$1,189,446</b>	\$1,413,759	\$1,112,344	·	
SUB-TOTAL REVENUES	\$1,105,440	\$1,413,733	ψ1,112,044	Ψ1,212,000	
Scott County Contribution	22,500	22,500	22,500	22,500	22,500
State Health Pass Through Funds	436,660	360,243	371,460	360,243	360,243
TOTAL COUNTY CONTRIBUTION	\$459,160	\$382,743	\$393,960	\$382,743	\$382,743
TOTAL REVENUES	\$1,648,606	\$1,796,502	\$1,506,304	\$1,595,631	
APPROPRIATION SUMMARY:					
Personal Services	\$1,172,896	\$1,290,234	\$1,138,926	\$1,208,466	
Equipment	4,396	4,281	6,601	6,637	
Expenses	471,255	546,399			
Supplies	17,344	18,265	18,527	18,565	
Occupancy	41,457	43,350	41,300	41,455	
TOTAL APPROPRIATIONS	\$1,707,348	\$1,902,529	\$1,605,260	\$1,689,491	

ACTIVITY: Educational Services

PROGRAM: Library Resources & Services (67A)

**ORGANIZATION: Library** 

PROGRAM MISSION: To make available library materials, information and programming in a variety of formats to people of all ages. This is accomplished through our staff, collections, current technology, comfortable and accessible facilities, and cooperation with other agencies and organizations.

# PROGRAM OBJECTIVES:

1. To maintain registered borrowers at 18,500.

PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
DEMAND				
1. Size of collection	102,125	100,000	100,000	100,000
2. Registered borrowers	19,832	18,500	18,500	18,500
Requests for books/information	30,479	25,000	25,000	25,000
Citizen requests for programming	59	50	50	50
5. Hours of recommended staff in-service	487	400	450	450
6. Annual number of library visits	76,473	110,000	110,000	110,000
WORKLOAD				
Total materials processed	25,804	18,500	18,500	18,500
2. New borrowers registered	2,019	1,500	1,500	1,500
Book/information requested filled for patrons	30,304	24,000	24,000	24,000
Program activities attendance	8,314	1,500	1,500	1,500
Hours of in-service conducted or attended	487	400	400	400
6. Materials circulated	202,354	290,000	290,000	290,000
PRODUCTIVITY				
Cost/materials processed (30%)	\$7.32	\$11.03	\$11.69	\$11.69
Cost/new borrowers registered (10%)	\$31.17	\$45.38	\$48.95	\$48.95
Cost/book & information requests filled for patrons (20%)	\$4.15	\$5.66	\$6.01	\$6.01
Cost/program activity attendance (5%)	\$3.79	\$22.66	\$24.04	\$24.04
5. Cost/hour of in-service activities attended/conducted (2%)	\$25.85	\$34.00	\$36.07	\$36.07
6. Cost/item circulated (33%)	\$1.03	\$0.77	\$0.82	\$0.82
EFFECTIVENESS				
Collection size per capita	3.7	3.6	3.6	3.6
Percent of population as registered borrowers	71%	67%	67%	67%
Document delivery rate	85%	90%	90%	90%
Program attendance per capita	0.30	0.60	0.60	0.60
5. In-service hours per F.T.E.	29.90	25	25.00	25%
6. Circulation per capita	7.29	11	10.50	10.5
ANALYSIS:				

The FY02 PPB indicators for this program show that circulation on a national and local level has been going down but efforts are under way to increase it. The use of advertising is one example.

Increases in maintenance of equipment and telephones covers fax machines, copiers and computers and telephone expenses at 10 libraries.

The commercial services increase is for EhscoHost online indexing previously paid for by a grant.

Rent increases are at the Eldridge, ParkView and Blue Grass Libraries.

This budget request equates to a 7% increase in the County Library Budget.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00	2000-01	2000-01	2001-02	2001-02
PROGRAM: Library Resources & Services (67A)	ACTUAL	BUDGET	PROJECTED	REQUESTED	ADOPTE
AUTHORIZED POSITIONS:					
Library Director	1.00	1.00	1.00	1.00	
Administrative Secretary	1.00	1.00	1.00	1.00	
Reference Librarian	1.00	1.00	1.00	1.00	
Children's Librarian	1.00	1.00	1.00	1.00	
Bookmobile Librarian	1.00	1.00	1.00	1.00	
Technical Processing Clerk	1.00	1.00	1.00	1.00	
Circulation Librarian	1.00	1.00	1.00	1.00	
Reserve Librarian	1.00	1.00	1.00	1.00	
Processing Clerk	1.25	1.25	1.25	1.25	
Library Page	1.00	1.00	1.00	1.00	
Bookmobile Driver	1.00	1.00	1.00	1.00	
Station Attendants	3.94	3.94	3.94	3.94	
Data Entry Clerk	1.10	1.10	1.10	1.10	
TOTAL POSITIONS	16.29	16.29	16.29	16.29	
DEVENUE CUMMADV.					
REVENUE SUMMARY:	\$351,654	\$342,808	\$342,808	\$376,327	
Intergovernmental	13,947	12,000	12,000	12,000	
Fees and Charges	10,041	12,000	12,000	12,000	
SUB-TOTAL REVENUES	\$365,601	\$354,808	\$354,808	\$388,327	
Scott County Contribution	322,925	329,258	329,258	352,100	352,100
TOTAL REVENUES	\$688,526	\$684,066	\$684,066	\$740,427	
APPROPRIATION SUMMARY:					
Personal Services	\$403,087	\$427,618	\$427,618	\$450,965	
Equipment	121,471	108,300	108,300	107,100	
Expenses	102,428	111,812	111,812	133,861	
Supplies	25,005	23,000	23,000	24,500	
Payment of Principal	8,752	9,336	9,336	5,000	
1					

**ACTIVITY: Educational Services** 

PROGRAM: Fairgrounds (48A)

ORGANIZATION: Mississippi Valley Fair, Inc.

PROGRAM MISSION: To provide an annual County fair which encourages urban and rural participation, competitive events, entertainment and education. Also to provide year-round facilities for public and private usage to enhance community quality of life.

### **PROGRAM OBJECTIVES:**

- 1. To maintain fair attendance at current level.
- 2. To increase size of non-fair events.

PERFORMANCE INDICATORS	1999-00 ACTUAL	2000-01 PROJECTED	2001-02 REQUESTED	2001-02 ADOPTED
DEMAND				225 222
Estimated paid attendance	225,000	240,000	225,000	225,000
2. Estimated attendance other events	160,000	160,000	160,000	160,000
3. Fair exhibits planned or scheduled	9,600	9,600	9,600	9,600
4. Facilities and grounds requiring maintenance in square feet	3,354,120	3,354,120	3,354,120	3,354,120
WORKLOAD			005.000	005.000
Actual number of tickets for fair	225,000	240,000	225,000	225,000
2. Actual attendance other	162,292	160,000	160,000	160,000
3. Revenue events	320	300	300	300
4. Non-revenue events	135	140	140	140
5. Fair exhibits	9,600	9,600	9,600	9,600
PRODUCTIVITY	\$2.92	\$3.00	\$3.00	\$3.00
Cost per participant fair	•	\$830	\$830	\$830
2. Cost per non-fair event	\$856	\$0.01	\$0.01	\$0.01
Cost per facility and grounds maintained in square feet	\$0.01	<b>Ф</b> О.О 1	φυ.υ :	ψο.σ1
EFFECTIVENESS  1. County contribution as percent of total program	1.73%	1.58%	1.44%	1.44%

#### ANALYSIS

From FY'90 until FY'95 the County contributed over \$1M to the Mississippi Valley Fair. In FY'95 the County's contribution as a percentage of the fair's total budget was over 10%. As the financial health of the fair has dramatically improved the County's annual contribution has been reduced. In FY'96 it was 5.35% of the total budget and 2.65% in FY'97. Over the last four fiscal years it has been less than 2%. The projection for the current fiscal year is that the County's contribution will be 1.58% of the total MVF program.

The attendance at last summer's fair hit a record of around 240,000. The high attendance is attributed to the promotion of the "Fun Cards" for admission, popular grandstand acts and good weather. The estimated attendance at other events held at the fairgrounds is also up. The goal of fair management is to continue the success of the fair as the major regional fair while increasing the use of the fairgrounds for other revenue producing events.

It is recommended that the FY'02 funding request of \$25,000 be approved.

FINANCIAL & AUTHORIZED POSITIONS SUMMARY	1999-00 ACTUAL	2000-01	2000-01	2001-02 REQUESTED	2001-02 ADOPTED
PROGRAM: Fairgrounds (48A) AUTHORIZED POSITIONS:	AUTUAL		TROULDILE		
Manager Manager	1.00	1.00	1.00	1.00	
Office Manager	1.00	1.00	1.00	1.00	
Property Manager	1.00	1.00	1.00	1.00	
Grounds Crew	2.00	2.00	2.00	2.00	
Housekeeping	1.00	1.00	1.00	1.00	
Fair Office	1.00	1.00	1.00	1.00	
TOTAL POSITIONS	7.00	7.00	7.00	7.00	
REVENUE SUMMARY:					
Fair Revenues	\$1,190,596	\$1,101,500	\$1,101,500		
Grounds Revenues	737,666	594,000	639,000	•	
State Contribution	10,213	10,000	10,000	10,000	
SUB-TOTAL REVENUES	\$1,938,475	\$1,705,500	\$1,750,500	\$1,750,500	
Scott County Contribution	25,000	25,000	25,000	25,000	25,000
TOTAL REVENUES	\$1,963,475	\$1,730,500	\$1,775,500	\$1,775,500	
APPROPRIATION SUMMARY:					
Personal Services	\$418,620	\$473,000	\$473,000		
Fair Expenses	686,941	708,800	708,800	•	
Grounds Expenses	14,901	28,000	28,000	•	
Overhead Expenses	327,866	367,500	367,500	367,500	
TOTAL APPROPRIATIONS	\$1,448,328	\$1,577,300	\$1,577,300	\$1,577,300	

